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19th May 2025

Department of Agriculture, Fisheries and Forestry GPO Box 858 Canberra ACT 2601

Email: Via Web

Re: Department of Agriculture, Fisheries and Forestry Cost Recovery CRIS 2025-26

Dear Secretariat.

Grain Trade Australia (GTA) welcomes the opportunity to provide comment on the 2025-26 CRIS. This is particularly the case as GTA is concerned with the proposed and unexplained 25% cost increase in the grain export cost recovery (ECR) program in relation to grain export regulatory activities charged by the Department of Agriculture, Fisheries and Forestry (DAFF).

About GTA

Grain Trade Australia (GTA) is a member of the DAFF Grain and Plant Products Export Industry Consultative Committee (GPPEICC). GTA is a national association and the focal point for the commercial grains industry within Australia. The role of GTA is to provide a **framework** across Industry to facilitate and promote the trade of grain. GTA facilitates trade and works to provide an efficient, equitable and open trading environment by providing leadership, advocacy, and commercial support services to the Australian grain value chain.

GTA Members are drawn from all sectors of the grain value chain from production to domestic end users and exporters. GTA has over 295 organisations as Members. Their businesses range from regional family businesses to large national and international trading/storage and handling companies who are involved in grain trading activities, grain storage, processing grain for human consumption and stock feed milling. A list of GTA Members is attached.

As the exporters of grain from Australia, it is GTA members who pay for the grain export cost recovery (ECR) program.

2. Recent Grain Sector Performance

As a result of recent high grain production seasons, and subsequent large export volumes, the grain export cost recovery (ECR) program has exceeded budget over the last four seasons. DAFF reported in the beginning of the 2024-25 budget period a grain ECR balance of \$5,477,856. DAFF reported its expenses in the grain program during the prior two reporting periods were both approximately \$14m per annum.

It is critically important to consider the effectiveness and the application of the DAFF cost recovery model and the impact it has on the agricultural industry's efficiency. The grain industry operates under a globally competitive market and for Australian participants to be successful, an efficient, low cost and competitive operating environment is required including the provision of efficient government services.

The grain industry has a strong view the CRIS cost recovery mechanism must adhere to Government policy objectives, including the key principles of transparency and the provision of cost-effective services.

3. DAFF Cost Recovery Effectiveness

The grain industry has supported ECR charges on the basis that DAFF should be accountable to industry for the efficient use of these funds and the funds should only be utilised for the purpose on which they are collected or for the benefit of the group (i.e. grain exporters) from which they were charged and collected.

As illustrated in Figure 1 below, other agricultural commodity sectors Reserve Balances are substantially negative and the reported parlous state of DAFF's finances over recent years, the grain industry remains concerned the ECR is not well managed, and funds are not efficiently utilised. GTA is also concerned the grain ECR may potentially receive a disproportionate cost allocation for services received relative to other commodity sectors. An example is the disproportionate allocation of costs to grain ECR that occurred with the allocation of Ag Counsellor costs at the end of FY2023-24.

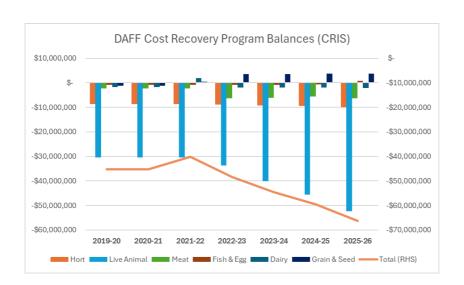


Figure 1. Performance by Sector - DAFF Cost Recovery

GTA members may be negatively impacted due to the negative reserve balances of the other agricultural sectors. For example, there have been occasions DAFF have introduced broad cost restraints across all sectors (e.g. travel restraints) because of budget overruns and negative results in other sectors.

It is understood the agricultural sectors that are in a negative balance may have their deficit and cost increases reduced by Government appropriation funding. Whereas the grain sector may be required to draw on its reserves to fund the \$4m ECR increase. This is hardly consistent with the principle of "socialising" the costs running DAFF, and attributing costs to where they are incurred, as clearly some sectors pay through cost recovery, while others do not.

4. Unexplained Increase in forecast DAFF Expenses

Reports at recent GPPEICC meetings and in this 2025-26 CRIS indicate an annual cost for DAFF **expenses for the grains sector of \$18m**, **an increase of 25%** (reported in this CRIS as mainly a result of a 19% increase in labour). This \$18m cost is compared to the 2 prior year actual DAFF expenses of \$14m. This increase in labour cost would seem to be greater than the CPI type of pay increase across the Public Service.

The increase of \$4m for FY 2024/25 and now also documented in the 2025/26 CRIS, **has been questioned extensively at GPPEICC** meetings and industry still have not received an adequate explanation from DAFF.

It is also somewhat counter intuitive that the grain sector that has been building reserves across large production seasons, is now being hit with ECR cost increases in smaller production seasons when demand for service will be lower. This is a clear decline in productivity.

Whilst other sectors have also had increases in expenses including staffing, GTA questions the 25% increase applied to grain. We again ask that DAFF provide details on how it arrived at this number given the majority of the DAFF cost as described in the CRIS as labour.

4. In Summary

It is important to consider the effectiveness and the application of the DAFF cost recovery model and the impact it has on the agricultural industry's efficiency.

An efficient and effective DAFF is important to support market access for the grain industry. This includes the ability to apply this cost recovery mechanism so that it adheres to Government policy objectives and provides benefit to the export sector as well as being **equitable across commodity sectors**.

GTA supports cost recovery as a mechanism to provide key services not covered through Government consolidated revenue, however this is based on being provided with access to information and engagement with DAFF to ensure satisfaction the cost is balanced by the provision of an effective and efficient service.

Intuitively, we would expect a lower ECR cost in smaller grain export seasons relative to the recent larger export seasons. Transparency is critical to the CRIS process and GTA respectfully request a detailed explanation regarding the 25% cost increase.

Thank you for this opportunity to comment on the 2025-26 CRIS.

Please do not hesitate to contact GTA at any stage to discuss further.

Yours faithfully,

Pat O'Shannassy

CEO, Grain Trade Australia



Membership List as of 8 May 2025

ember Type	Member Level	Account Name	Primary Contact	Website
dinary Member	A1	CBH Group	Ben Macnamara	www.cbh.com.au
		GrainCorp Australia	Robert Spurway	www.graincorp.com.au
		Viterra Australia	Philip Hughes	www.viterra.com.au
			3	
	A3	Cargill Australia	Zsolt Kocza	www.cargill.com.au
			1	
	A4	ADM Trading Australia	Darryl Borlase	www.adm.com
		Australian Grain Export Pty Ltd	Tim Martin	www.australiangrainexport.com.au
		Bunge Agribusiness Australia	Stephen Bennett	www.bunge.com
		Louis Dreyfus Company Emerald Australia	David Johnson	www.ldc.com
		A 8 891		
	B1	Arrow Commodities	Dominic Vanzella	www.arrowcom.com.au
		CHS Broadbent	Steve Broadbent	www.broadbentgrain.com.au
		George Weston Foods	Michael Schmidt	www.gwf.com.au
		Manildra Group	Peter Sloan	www.manildra.com.au
		Riordan Grain Services	Jim Riordan	www.riordangrains.com.au
			5	
	B2	Centre State Exports	Jeff Voigt	www.centrestateexports.com.au
		ETG Commodities	Peter McMeekin	www.etgworld.com
		Inghams Enterprise Pty Ltd	Matt Clarke	www.inghams.com.au
		J K International Pty Ltd	Sandeep Mohan	www.iki.com.au
		Ridley Agriproducts	Reagan Stroud	www.agriproducts.com.au
		Riverina (Australia)	Jon Mulally	www.riverina.com.au
		Wilmar Trading (Australia) Pty Ltd	Matt Albion	www.wilmargavilon.com
			7	
	B3	Allied Pinnacle	Brett Duczmal	www.alliedmills.com.au
		Brahman Commodities	Michael Aikman	www.brahmancommodities.com.au
		Cofco International Australia	Sarah Pan	www.cofcointernational.com
		Demeter Grains	Barry Mansfield	www.demetergrains.com.au
		K M & W M Kelly & Sons	Matt Kelly	www.kellygrains.com.au
		Quadra Commodities		
			Robin Cassar	www.quadra.com
		Qube Logistics (SB) Pty Ltd (T/A Qube Agri)	Jeremy Brown	www.qube.com.au
		Robinson Grain Trading	Adam Robinson	www.robinsongrain.com.au
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	C1	Agracom	Joe Hallman	www.agracom.com.au
		Agrisk (Market Check)	Brett Stevenson	www.marketcheck.com.au
		AGT Foods Australia	Michael Brittain	www.agtfoods.com/australia
		Associated Grain t/a Agrocorp Processing Australia	Russell Darbey	www.agrocorp.com.au
		Australian Food & Fibre Processing	Peter Webb	www.australianfoodandfibre.com.au
		Australian Fresh Milk Holdings (AFMH)	Jill Smith	www.afmh.com.au
		BFB Pty Ltd	Shane Bird	www.bfb.com.au
		Blairs Produce Company	Sean Blair	crt.com.au/store/blairs-produce-company/
		Boolah Farms Pty Ltd	Stuart Tighe	www.boolah.com.au
		Castlegate James Australasia Pty Ltd	Kevin O'Brien	www.castlegatejames.com.au
		COPRICE	Hugo Steinfort	www.coprice.com.au
		Darwalla Milling Co Pty Ltd	Gary Heidenreich	www.darwalla.com.au
		DDT Holdings		www.ddtholdings.com.au
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		Deckert Group Pty Ltd	Chris Deckert	www.deckerts.com.au
		Esperance Quality Grains Pty Ltd	Neil Wandel	www.esperencequalitygrains.com
		Fletcher International Exports	Joe Masters	www.fletchint.com.au
		Fodder Link Pty Ltd	Cameron Angel	www.fodderlink.com.au
		Hanlon Enterprises	Chris Coates	www.hanlonenterprises.com.au
		Hazeldenes Chicken Farm	Marcus Dingle	www.hazeldenes.com.au
		IGH Commodities	Brad Bryant	www.igh.net.au
		Inari Australia	Karan Singh	www.inariaustralia.com.au
		Irwin Stockfeeds		www.irwinstockfeeds.com.au
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		Jerilderie Grain Storage & Handling	David Barlow	www.jgsh.com.au
		Laucke Flour Mills Pty Ltd	Roger Laubsch	www.laucke.com.au
		Lawson Grains	John Marshall	www.lawsongrains.com
		LPC Trading Pty Ltd	Simon Langfield	www.lpctrading.com.au
		Malteurop Australia Pty Ltd	Eric Fisher	www.malteurop.com/en/australia
		MC Croker	Jason McPherson	www.crokergrain.com.au
		MSM Milling Pty Ltd	Peter MacSmith	www.msmmilling.com.au
		Namoi Cotton Ltd	Nathan Hunter	www.namoicotton.com.au
		Pentarch Agricultural Pty Ltd	James Whiteside	www.pentarch.com.au
		Premium Grain Handlers P/L	John Orr	www.pgh.com.au
		Queensland Cotton Corporation	Ashish Govil	www.qcotton.com.au
		Reid Stockfeeds Pty Ltd	Ian Reid	www.reidstockfeeds.com.au
		Rex James Stockfeed	Natasha Davies	www.jamesstockfeed.com.au
		Rivalea (Australia) Pty Ltd - Animal Nutrition	Andrew Philpotts	www.rivalea.com.au
		Riverina Oils & Bioenergy	Krissy Campbell	www.riverinaoils.com
		SunPork Farms Feed Mills	Mark Young	www.sunporkgroup.com.au
		Thompson & Redwood Pty Ltd	Stephen Lamond	
		ThriveAgri Pty Ltd	Charlie Brown	www.thriveagri.com
		TSS Grain (Tasmanian Stockfeed Services)	Trevor Macleod	www.tasstockfeed.com.au
			Ervin Leong	
		Unigrain Pty Ltd		www.unigrain.com.au
		Viridis Ag	Chris Reeves	www.viridisag.com
		W B Hunter Pty Ltd	Stewart Coombes	www.wbhunter.com.au
		Wilken Grain	Richard Wilken	www.wilkens.com.au
		Woods Grain Pty Ltd	Bruce Woods	www.woodsgroup.com.au
		XLD Commodities	John Tuskin	www.xldgrain.com.au
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	C2	Access Grain Pty Ltd	Wade Humphries	www.accessgrain.com.au
		Adams Australia Pty Ltd	lan Mack	www.adamsaustralia.com.au
		Aditi UVG	Harshad Kale	www.aditiuvg.com
		Aditya Birla Global Trading (Australia)	Surya Jain	www.abgtrading.com
		Advantage Grain Pty Ltd	Chris Nikolaou	www.advantagegrain.com.au
			Geoff Barker	www.agconnex.com.au
		Ag Connex Pty Ltd		www.agmark.com.au
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		Rain Agribusiness	Ian Grellman	www.rainag.com.au
		Quest Commodities	Jayne Barker	www.questcommodities.com.au
		Grain Brokers Australia Horizon Grain Brokers Pty Ltd	Jeff Winspear Ash Munro	www.grainbrokers.com.au www.horizongb.com.au
oker	Medium	Fox Commodities Pty Ltd	Paul Cochrane	www.foxcommodities.com.au
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		Pacific National (NSW) Pty Ltd SEAWAY Intermodal Pty Ltd	Paul Scurrah Bikash Ram	www.pacificnational.com.au www.seawayintermodal.com.au
		Horne Ag Logisitics Pty Ltd	Jeremy Horne	www.horneaglogistics.com.au
		Gehrke Grains & Transport Pty Ltd Hamilton Contracting (NSW) Pty Ltd	Julian Gehrke Jodie Hamilton	www.gehrke.com.au www.hamiltoncontracting.com.au
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		Wycheproof Grain Handling 10		www.wycnegram.com.du
		Wirrinourt Transport & Trading Wycheproof Grain Handling	Karl Hendy Bayden Durie	www.wirrinourttransport.com.au www.wychegrain.com.au
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		Universal Commodity Management	Tim Dean	www.commoditymanagement.com.au
		Ulusoy Asia Pacific	Muhammet Genc	www.ulusoyflour.com
		Trentham Grazing Pty Ltd (t/a Godde's Grain & Fertiliser Pty Ltd) Ulupna Pastoral Co Pty Ltd	Barry Fisher Carly-Lee Perkins	www.goddesgrainandfertiliser.com.au www.ulupna.com.au
		TRC International	Yohan Goonetilleke	www.trcglobal.com.my
		Tiller Commodities Pty Ltd	Brett Cooper	www.tillercommodities.com
		Sunny Trading Group Tamma Grains Australia Pty Ltd	Tony Nguyen Kim Packer	https://sunnytradegroup.com.au/ www.tammagrains.com.au
		Sun Euro Australia	Tarun Saxena	www.suneuro.com.au
		Sudima Australia Sudima Australia	James Garvey	www.sudima.com
		Spagricon Australia Standard Commodities Australia Pty Ltd	Jiger Kotecha Elizabeth Bozinoska	www.spagricon.com.au www.stancom.com.au
		Southern Grain Storage Pty Ltd	Campbell Brumby	www.southerngrains.com.au
		Southern Grain Pty Itd	Tim Gross	www.southernstockfeeds.com.au
		Silo Bag Grain (NSW QLD) Pty Ltd Societa Cofica	Lesley Kilby Dia Ram Sharma	www.societacofica.com.au www.societacofica.com.au
		Shannon Bros Bulk Storage Pty Ltd	Clayton Shannon	www.shannonbros.com.au
		Rural Logic (Aust) Pty Ltd	Michael Wood	www.rurallogic.com.au
		QS Commodities Pty Ltd RP Grain Pty Ltd	Nick Slipper Gordon Pulham	www.qscommodities.com randpcarriers.com.au/r-p-grains
		Pure Grain Network Pty Ltd	Stuart Tighe	www.puregrain.com.au
		Plum Grove	Rikki Foss	www.pimaciegranis.com.au www.plumgrove.com.au
		Peters Commodities Pinnacle Grains Pty Ltd	Michael Oxley Sonal Vij	www.petcom.com.au www.pinnaclegrains.com.au
		Pearson's Grain	Darren Pearson	www.pearsonsgroup.com.au
		Parkinson Bros PB Seeds	Rohan Parkinson Peter Blair	linkedin.com/in/rohan-parkinson-a76a761b4 www.pbseeds.com.au
		Pacific Global Sprouts Pty Ltd	Prashant Kewlani Rohan Parkinson	www.pacificglobalsprouts.com
		Outlook Commodities	Dominic Hogan	https://facebook.com/Outlookcommodities
		Northbound Trading Pty Ltd t/a WA Lupins Origin Grain Pty Ltd	Daniel Marshall Marcus Currie	www.walupins.com.au www.origingrain.com
		Norco	Jaco Van der Merwe	https://www.norco.com.au/agrisolutions/grain-team.php
		Nandaly Grain Co-Operative Network Grains Pty Ltd	Craig Dennis	www.networkgrains.com.au
		Mellco Pty Ltd Nandaly Grain Co-Operative	Steve Mellington Jon Bucknall	www.mellco.com.au www.nandalyco-op.com.au
		Melaluka Trading Pty Ltd	Simon Pritchard	www.melalukatrading.com.au
		McNaughts Grain & Fertilizer Pty Ltd	Daniel Mcnaught	www.mcnaughts.com
		Max Grains Pty Ltd Mckenzie Ag Services	Jack Fahy Lachlan Mckenzie	www.maxgrains.com.au www.mckenzieag.com.au
		Matthews Transport and Grain Traders	Neville Matthews	linkedin.com/in/neville-matthews-aa592191
		Marina Commodities (Australia)	Palwinder Singh	www.marinacommodities.com
		Mandala Trading	Jay Saraff	www.mandalatrading.com.au
		Mahonys Transport Services Mallon AgCommodities	Luke Mahony Blake Mallon	https://mahonystransport.com.au mallonag.com.au
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		Kennett Rural Services Pty Ltd	Andrew Kennett	www.kennettrural.com.au
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		Findlays Barellan	Neil Findlay	www.findlay.world/about-us
		Feed Central Pty Ltd	Tim Ford	www.feedcentral.com.au
		Export Trading Group Australia Pty Ltd Fanmac Logisitics Pty Ltd	Shayne Clark Chris Fanning	www.etgworld.com www.fanmacag.com.au
		Export Import Australia	Dhanesh Kumar	www.exportimportaustralia.com.au
		ETG Processing Pty Ltd T/A Wimpak Excel Farms	Brock Tait Nicholas Paterson	www.wimpak.com.au excelfarms.com.au
		Ellerslie Free Range Farms Pty Ltd	Maria Sue-Tin	www.dahall.com.au
		East Coast Stockfeeds	Stuart Dolden	www.ecsf.com.au
		Direct Commodities DSL Pacific	Hamish Robertson Katarina Lindkvist	www.directcommodities.com.au https://www.dslpacific.com/
		Defiance Maize Products Pty Ltd	Rodney Walker	www.corson.co.nz
		Coorow Seeds Cory Johnston (Aust) Pty Ltd	Brian Pover Alicia Dolan	www.coorowseeds.com.au www.coryjohnston.com.au
		CL Commodities	Robert Lean	www.clcommodities.com.au
		C K Tremlett Pty Ltd	Andrew Tremlett	linkedin.com/in/andrew-tremlett-36a06385
		Carson Stockfeed Pty Ltd Chester Commodities	John Carson Richard Black	03 6634 7376 www.chestercommodities.com.au
		Carpendale Agri Pty Ltd	Andrew Kluck	www.carpendale.com.au
		Broun & Co Pty Ltd C & S Trading Pty Ltd	Charles Coventry Craig Scholz	www.brounandco.com.au www.scholzbh.com.au
		Baker Grain Boort Grain Co-Operative	Richard Baker Jon Bucknall	www.bakergrain.com.au www.boortco-op.com.au
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		Cogeser (Australia) Pty Ltd	Angus Wettenhall Robert Luetolf	www.alliedgrain.com.au
		Farm Tender	Matt Henke	www.cogeser.com.au www.farmtender.com.au
		Lotema Pty Ltd	Todd Lees	www.lotema.com.au
		Mallon Commodity Brokering	lan Mallon	www.mcbrokering.com
		McDonald Pelz Australia	Stuart Richardson	www.mcdonaldpelz.com
		Perkins Commodity Brokers	Craig Perkins	linkedin.com/in/craig-perkins-9a27211a
		Sunrise Commodities	Scott Merson	www.sunrisecommodities.com.au
		Wardi Broking	Sam Ward	www.wardi.com.au
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		Barrett Burston Malting Co.	Dean Ganino	www.bbmalt.com.au
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		CIS Control Union Australia Commonwealth Bank of Australia	Ashok Rana	cis-controlunion.com www.commbank.com.au
			Tom Morgan	
		Nestlé Australia	Paul True	https://www.nestle.com.au/en/aboutus/nestle-australiacompany
		NSW Ports	Campbell Mason	www.nswports.com.au
		Regulator Markets	Angus Knight	
		Sanitarium Health Food Company	Nathan Bullock	www.sanitarium.com.au
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	Medium	AgriFood Technology	Doreen Fernandez	www.agrifood.com.au
		Amspec Australia	Lee Shilvock	www.amspecgroup.com.au
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		Clear Grain Exchange	Nathan Cattle	www.cleargrain.com.au
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		HFW Australia	Stephen Thompson	www.hfw.com
		Holding Redlich	Geoff Farnsworth	www.holdingredlich.com
		Intertek	Debbrah Millard	www.intertek.com
		Mars Petcare Australia (t/a Mars Birdcare)	Kurt Sosinski	www.mars.com.au
		Oldendorff Carriers Melbourne	Allen Dewhirst	<u>www.oldendorff.com</u>
		PSC Griffith Goodall Insurance Brokers	Mandy Gladman	www.pscggib.com.au
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		Ag Scientia	Lloyd George	www.agscientia.com.au
		AgVise (WA) Pty Ltd	Shane Sander	www.agvise.com.au
		Aperture Ag Pty Ltd	Alex Campbell	www.apertureag.com.au
		Basis Commodities	Chris Whitwell	www.basiscommodities.com
		BSM Global	Jason Flemming	www.buysellmove.com
		Cloudbreak Grain Marketing	Ed Scamps	www.cloudbreak.com.au
		Cropify	Anna Falkiner	www.cropify.io
		Delta Agribusiness	Michael Parry	www.deltaag.com.au
		E P Integrated Commodities	Tracey Lehmann	epicbrokers.biz
		Farmanco Marketing Pty Ltd	Donald McTaggart	www.farmanco.com.au
		FARMARCO Australia Pty Ltd	Rob Imray	www.farmarco.com.au
		Finesse Solutions		malcolm@finessesolutions.com.au
		Flexi Grain Pty Ltd	Malcolm Finlayson	www.flexigrain.com.au
		Futari Grain Technology Services	Jarrod Tonkin Leah Petrie	www.futari.com.au
		Goldstar Commodities	Geoff Webb	www.goldstarcommodities.com.au
		Graintec Scientific		www.graintec.com.au
			Lucas Anstiss	www.graintec.com.au www.grainx.com.au
		Grainx Greenoaks Agriculture Pty Ltd	Judi Morgan	https://linkedin.com/in/richard-perkins-39090a3b/
			Richard Perkins Stephen Schumacher	
		Harvestcheck Pty Ltd		www.harvestcheck.com.au
		Hay Plains Grain Storage Pty Ltd	Ron Harris	www.fellowsbulk.com.au/grainstorage
		IKON Commodities	Ole Houe	www.ikoncommodities.com.au
		Indyn	Rob Martin	www.indyn.net
		Lachstock Consulting	Nick Carracher	www.lachstockconsulting.com.au
		MarketAg Pty Ltd	Mark Martin	www.marketag.com.au
		McMullen Consulting	Gerard McMullen	www.mcmullengrainagricultural.com
		Mercari Pty Ltd	Daniel Marsh	www.mercari.com.au
		Mirfak P/L	Josh Whelan	www.mirfak.com.au
		National Grower Register	Debbie Newmarch	www.ngr.com.au
		OMIC Australia Pty Ltd	Koji Nakashima	www.omicaustralia.com.au
		Perten Instruments	Raul Ovelar	www.perten.com
		Pinion Advisory	Chris Heinjus	www.pinionadvisory.com
		Planfarm Marketing Pty Ltd	Jerome Critch	www.planfarm.com.au
		Priag Marketing Pty Limited	Kevin Schwager	www.priag.com.au
		Primal Foods Group	Peter Longhurst	www.primalfoodsgroup.com
		Profarmer and Australian Crop Forecasters	James Maxwell	www.nzx.com
		Rise Agribusiness	Ian Dalgliesh	www.riseagri.com.au
		Saputo Dairy Australia	Ashley Denishensky	www.saputo.com
		SGA Solutions Pty Ltd	David Hudson	linkedin.com/in/david-hudson-8240b913
		Sizer & Cogill (t/a NQ Bulk)	Chris Sizer	www.sizercogill.com.au www.tentigers.com.au
		Ten Tigers TE Storage & Logistics Bby Ltd	Chris Tonkin	
		TE Storage & Logistics Pty Ltd	Tom Hage Rhys Richards	www.testorage.com.au www.ttclub.com
		TT Club Mutual Insurance Ultimate Global Trading Pty Ltd	Andrew Alexopoulos	
				www.ultimategt.com.au
		Wattletree Consulting	Joe Righetti	www.wattletree.net.au
		Windarra Grain Storage	Jessica Russ	
		CIS Commodity Inspection Society		I
Laborate La Company		CIS Commodity Inspection Services	Paul Schweitzer	www.cis-inspections.com
International Affiliate				
		1		Inches and a grant
International Affiliate Industry Association		Grain Growers Limited (GGL)	Shona Gawel	www.graingrowers.com.au
		Grain Growers Limited (GGL) Grain Industry Association of WA (GIWA)	Peter Nash	www.giwa.org.au
		Grain Growers Limited (GGL) Grain Industry Association of WA (GIWA) Grain Producers Australia Ltd (GPA)	Peter Nash Colin Bettles	www.giwa.org.au www.grainproducers.com.au
		Grain Growers Limited (GGL) Grain Industry Association of WA (GIWA) Grain Producers Australia Ltd (GPA) NSW Farmers Association	Peter Nash Colin Bettles Elen Welch	www.giwa.org.au www.grainproducers.com.au www.nswfarmers.org.au
		Grain Growers Limited (GGL) Grain Industry Association of WA (GIWA) Grain Producers Australia Ltd (GPA)	Peter Nash Colin Bettles	www.giwa.org.au www.grainproducers.com.au
Industry Association		Grain Growers Limited (GGL) Grain Industry Association of WA (GIWA) Grain Producers Australia Ltd (GPA) NSW Farmers Association Stock Feed Manufacturers' Council of Australia (SFMCA) 5	Peter Nash Colin Bettles Elen Welch Duncan Rowland	www.giwa.org.au www.grainproducers.com.au www.nswfarmers.org.au www.sfmca.com.au
		Grain Growers Limited (GGL) Grain Industry Association of WA (GIWA) Grain Producers Australia Ltd (GPA) NSW Farmers Association Stock Feed Manufacturers' Council of Australia (SFMCA)	Peter Nash Colin Bettles Elen Welch Duncan Rowland	www.giwa.org.au www.grainproducers.com.au www.nswfarmers.org.au
Industry Association		Grain Growers Limited (GGL) Grain Industry Association of WA (GIWA) Grain Producers Australia Ltd (GPA) NSW Farmers Association Stock Feed Manufacturers' Council of Australia (SFMCA) 5	Peter Nash Colin Bettles Elen Welch Duncan Rowland	www.giwa.org.au www.grainproducers.com.au www.nswfarmers.org.au www.sfmca.com.au
Industry Association		Grain Growers Limited (GGL) Grain Industry Association of WA (GIWA) Grain Producers Australia Ltd (GPA) NSW Farmers Association Stock Feed Manufacturers' Council of Australia (SFMCA) Grain Industry Association of SA (GIASA)	Peter Nash Colin Bettles Elen Welch Duncan Rowland Marie Cunningham	www.giva.org.au www.smraners.org.au www.sfmca.com.au www.sfmca.com.au www.giasa.org.au
Industry Association		Grain Growers Limited (GGL) Grain Industry Association of WA (GIWA) Grain Producers Australia Ltd (GPA) NSW Farmers Association Stock Feed Manufacturers' Council of Australia (SFMCA) Grain Industry Association of SA (GIASA) Grain Industry Association of VIC (GIAV)	Peter Nash Colin Bettles Elen Welch Duncan Rowland Marie Cunningham Colin Peace	www.giwa.org.au www.grainproducers.com.au www.sramers.org.au www.sfmca.com.au www.giasa.org.au www.giasa.org.au www.giay.com.au