

Grain Trade Australia Limited PO Box R1829 Royal Exchange NSW 1225

Phone: +61 2 9235 2155 Fax: +61 2 9235 0194

Freight and Supply Chain Inquiry Department of Infrastructure and Regional Development, GPO Box 594, CANBERRA, ACT 2601.

Via Email: freightstrategy@infrastructure.gov.au

27th July 2017

RE: Inquiry into National Freight and Supply Chain Priorities

Dear Sir/Madam.

I am writing on behalf of Grain Trade Australia (GTA) in response to the call for submissions with respect to the Government's Inquiry into National Freight and Supply Chain Priorities.

Grain Trade Australia (GTA) is the focal point for the commercial grains industry within Australia. It facilitates trade and works to provide an efficient, equitable and open trading environment by providing leadership, advocacy and commercial services to the Australian grain value chain. GTA members are responsible for over 95% of all grain storage and freight movements made each year in Australia. Over 95% of the grain contracts executed in Australia each year refer to GTA grain standards and/or trade rules. GTA members are drawn from all sectors of the grain value chain from production to domestic end users and exporters. GTA members are involved in grain trading activities, grain storage, human and stock feed milling. A list of GTA Members is attached

Please find attached GTA's submission to the enquiry. We welcome consideration by the Inquiry of the issues discussed in the GTA submission.

Please do not hesitate to contact me should you require further information.

Yours faithfully,

Posh

Pat O'Shannassy CEO



Grain Trade Australia Limited PO Box R1829 Royal Exchange NSW 1225

Phone: +61 2 9235 2155 Fax: +61 2 9235 0194

Submission

Grain Trade Australia

to

Inquiry into National Freight and Supply Chain Priorities

27 July 2017

For more information contact Grain Trade Australia www.graintrade.org.au

Phone: 02 9235 2155

Email: admin@graintrade.org.au

1.0 INTRO	DUCTION	3
2.0 GRAIN	N TRADE AUSTRALIA'S ROLE	3
3.0 GRAIN	N INDUSTRY SECTOR	3
4.0 GRAIN	N INDUSTRY CAPABILITY AND COMPETIVENESS	4
5.0 GOVE	RNMENT NATIONAL FREIGHT AND SUPPLY CHAIN STRATEGY	5
5.1 EF	FECTIVE PLANNING PROCESSES	5
5.1.	1 Inclusive and detailed approach	5
5.1.2	2 Priority placed on Supply Chains that support national value	6
5.1.3	3 Introduction and utilisation of consistent analysis	6
5.1.4	4 Allow for Change	6
5.1.5	5 Expansionary Planning	7
5.2	Simplified Cross State Process.	7
5.3	Leadership Structures	7
5.4	Infrastructure Funding Process	8
5.4.	1 Roads	8
5.4.2	2 Rail	9
5.5	Management of Change	10
5.6	IMPLEMENTATION	10
5.7	CONSIDERATION OF MARKET COMPLEXITY PRICE CYCLES AND DROUGHT	10
6.0 CONS	OLIDATED QUESTIONS	10
7.0 CONC	LUSION	10
APPENDIX	X 1 - CONSOLIDATED QUESTIONS	11

1.0 Introduction

Grain Trade Australia (GTA) welcomes the Australian Government commitment to a National Freight and Supply Chain Strategy and the commencement of an Inquiry into freight and supply chain priorities.

The Australian agricultural industry, and its grain sector is critical to national and rural prosperity providing food security and much needed export revenue whilst generating income and employment opportunities within both urban and rural communities. To maintain and grow productivity in the sector, GTA is of the firm belief an effective and an efficient supply chain is critical to this outcome. GTA is committed to assist and provide input to the Australian Government and the Inquiry Panel to achieve its stated objectives.

2.0 Grain Trade Australia's Role

GTA is the focal point for the commercial grains industry within Australia. It facilitates trade and works to provide an efficient, equitable and open trading environment by providing leadership, advocacy and commercial services to the Australian grain value chain. GTA is non-political, industry driven with a primary focus to ensure the efficient facilitation of commercial activities across the grain supply chain including a strong focus on the logistics of grain through transport storage and ports.

GTA's has over 260 organisations as members ranging from regional family businesses to large national and international trading/storage and handling companies. The vast majority of grain contracts executed in Australia refer to GTA grain trading standards, standard form grain contracts and GTA trade rules. Most of Australia's grain storage and freight movements are made by GTA members.

3.0 Grain Industry Sector

The Australian grains sector has been a consistent provider of productivity to the Australian economy with the Australian Bureau of Agricultural Research and Economics (ABARES) stating that in 2016–17, the gross value of crop production is set to increase to \$28.6 billion. With 60% of production exported the industry is a major driver of export revenue and is a substantial employer of people from farm gate through to port.

The grain industry supply chain is geographically diverse and is spread across 18 ports in the 5 major producing states of the nation.

Producing on average 45mmt tonnes from approximately 21,000 farms production units¹ the grain industry has an inordinately heavy reliance on the nation's road and rail networks including rural branch lines and the many non-sealed farm access and rural roads.

The grains industry utilises all 5 road categories under the Heavy Vehicle Road Reform (HVRR) categorisation model.

3

¹ Grain Growers – State of the Nation 2016

Table 1. HVRR Road Categorisation Model

Road Category	Description
R1	R1 roads are freeways, motorways, and tollways that have divided carriageways with two or more lanes in each direction and sealed shoulders on both sides of each carriageway. These roads form major urban and interurban traffic movement routes.
R2	R2 roads are urban highways or major roads that are not a freeway but may have divided carriageways and two or more lanes in each direction. These roads always have sealed shoulders.
R3	R3 roads are urban arterials and rural highways that have single carriageway with one lane in each direction. These roads may have sealed or unsealed shoulders.
R4	R4 roads are collector or distributor roads. These are roads with no requirements for shoulders.
R5	R5 roads are local or access roads which provide property access.

Historically, the Australian grain supply chain operated under a simple aggregation system with farmers delivering their produce approximately 10-30kms at harvest time to local collection points from where the grain would, over time be delivered to domestic and export destinations. This model has now changed with the industry increasingly moving to a disaggregated market with:

- Increased use of farm storage, with the Australian Bureau of Statistics reporting approximately 15mmt of farm storage available to the industry in the 2008-2009 Agricultural Survey and currently is likely to be significantly higher.
- Rationalisation of bulk handler receival sites and service arrangements.
- Privatisation of the above rail operating companies and their rolling stock assets and some of the below rail track networks. Removal of government ownership and in some states Community Service Obligations (CSOs) for rail leading to a transport modal shift from rail to road.
- Increased use of containers for export tonnage due to favourable back freight opportunities combined with international markets preferences in delivery and order size.
- Increased commodity trading activity with multiple aggregators for most sales contracts and a
 dramatic increase in supply chain participants resulting in competing demand for common use
 infrastructure.

The increased complexity in the grain supply chain has created challenges and constraints in peak periods. This evolving model and its complexity need to be understood and factored into the governments supply chain planning frameworks.

4.0 Grain Industry Capability and Competiveness

Increasingly sophisticated global markets dictate the fortunes of the Australian grain industry. Australia does have some inherent advantages in the global market on account of our reputation for producing a clean quality product and the sea freight advantage accorded by our proximity to key south East Asian markets.

However, current depressed sea freight rates and increasing competition from the Black Sea region has dramatically reduced the inherent competitive advantage afforded to Australian grain.

GTA in 2014 provided a Submission to the Agricultural Competiveness White Paper. This paper <u>(GTA Submission to Ag White Paper</u>) provides some detail on the competiveness of the Australian transport, infrastructure and the grains sector.

Supply chain related innovation is essential, and requires leadership, planning and capital investment to ensure an efficient globally competitive grain industry for Australia. Critical to the value proposition for Australian grain in the export market, is the ability for market participants to "front-end" (i.e. heavily concentrate the shipping program in the immediate six months following harvest) their sales and shipping programs prior to new season northern hemisphere grain being available to compete. This peak demand requirement has resulted in the grain supply chain demanding overcapacity with resultant cost implications.

5.0 Government National Freight and Supply Chain Strategy

GTA members are extremely interested in supporting and assisting government policy and strategy relating to the national supply chain as this area is the basis of a large proportion of the cost base in the production and delivery of grain to market. Recent research has shown that Australian grain transport costs represent on average over 30% of total production cost². In some places they are far more. Such high transport costs damage the competitiveness of Australian grains in world markets, regardless of market access settings

The recent review of governance and institutional arrangements in the area of Coastal Shipping was welcomed by GTA, as it is felt this may reduce cost and improve efficiency for the grains industry. Similarly, GTA are committed to provide input and assistance to the Inquiry and its Panel to hopefully assist in facilitating positive outcomes for the Australian supply chain and industry.

Particular issues and areas GTA would like the Inquiry to be aware of and considered are:

5.1 Effective Planning Processes

5.1.1 Inclusive and detailed approach

Government and industry supply chain planning processes and supporting data are critical to the formulation of effective freight and supply chain related strategy. Whilst aware of the level of complexity and data that pertains to this study, GTA considers this type of process requires a strong focus on inclusive community consultation. This is especially the case, given the potential impact any changes in government policy may have on rural industry and communities.

 $^{^2}$. Stretch, T, Carter, C and Kingwell, for Australian Export Grains Innovation Centre The Cost of Australia's Bulk Grain Export Supply Chains (2014)

Obviously, there are numerous existing and prior federal, state and local council studies and strategies that are available as a resource for the Inquiry team. These should be accessed and utilised in the process. This is especially the case for reports or papers that have sourced input from remote and rural stakeholders.

5.1.2 Priority placed on Supply Chains that support national value

GTA would suggest the Inquiry Panel in their planning process ensure there is a priority placed on productivity growth and the value of local domestic product and export commodities to the overall national economic value. GTA preference is for the planning processes to place a higher priority on export value chains in preference over supply chains that are inherently focussed on importation of consumer products. Similarly, GTA are concerned the necessary strong government focus on the current and forecast urban congestion issues may be to the detriment of freight networks, and in particular rural and agricultural supply chains.

5.1.3 Introduction and utilisation of consistent analysis

When planning, governments across Australia utilise different methodologies for rating the capability of infrastructure and for valuing the cost and benefit of investment in infrastructure.

All cost benefit valuing initiatives should be based on a consistent methodology that is hopefully consistent with Infrastructure Australia. This will better allow for comparative analysis of the value of projects and will help to ensure a standardised method. The methodology should include social and environmental impacts as well as pure economic value.

5.1.4 Allow for Change

Evolution of markets through changes in demand and supply should be considered in all sectors. Unexpected changes, or degree of change (eg in population growth or distribution) can have impacts that are not forecast or predicted in longer term plans. This means, any planning and strategic process must have flexibility to adjust to unexpected changes. For example:

- The increase in farm storage and the holding of stored grain on farm compared to bulk handler facilities. This has a marked usage change for rural road networks and further exposes the industry to 'first mile' issues.
- Faster technology uptake by the road industry as compared to rail may support a future modal shift from rail to road.
- Climate change may result in changes in long standing global and local supply and demand for grain and other agricultural commodities. This can lead to greater market volatility and the resultant impact on supply chains including:
 - o Price volatility creating spikes in export demand leading to local supply issues
 - Potential for more frequent grain imports into eastern Australia requiring a simplified and standardised approach to imports. Current import regulation and arrangements can be arduous and consideration may be needed to address related issues going forward.
- Urban sprawl and congestion impacting on existing grain supply chain routes.

5.1.5 Expansionary Planning

Government planning and funding of projects has a tendency to be limited by scope. When undertaking a planning process the ability to greatly multiply economic value through aligned additional infrastructure should always be considered.

A recent example in Victoria is the Murray Basin Rail Project where widening the scope of the project may have potentially multiplied economic value. This increase in value may have been available through spending additional funds to increase rail track axle load weight capabilities whilst performing the change of rail gauge from broad gauge to standard gauge.

Recommendations:

- The Inquiry is resourced adequately to include extensive industry engagement, and the analysis and review of past industry reports.
- 2. Supply Chain Funding is prioritised on economic value principles.
- 3. Ensure a standard investment methodology.
- 4. Engage further with industry to forecast, plan and prepare for change.
- Ensure the consideration of value uplift when scoping projects to consider expansionary value.

5.2 Simplified Cross State Process

A common issue amongst GTA members is the difficulty in managing supply chains that travel through more than one state. State based planning and government has value, however, a greater focus and capability to allow cross border movement of product is essential.

Some of the issues raised by members include state specific variances in safety regulation, mass limits for heavy vehicles, above rail operations and the movement of heavy agricultural vehicles.

5.3 Leadership Structures

Given an outcome from this strategy may involve structural reform and change it is imperative that strong leadership from all levels of government is provided. Government should be supported in this process by strong industry representation and involvement of impacted community groups.

- The role of relevant federal, state and local councils in strategy formulation, policy and decision making must be respected and understood by all participants. Similarly, this process requires clarity as to the relevant structure and hierarchy of government departments, agencies and independent sector bodies.
- The Inquiry should consider how federal government planning can incentivise state and local
 governments to implement a national freight and supply chain strategy. State and local planning
 provides a critical role and function. However, without a common vision and methodology to value
 projects funding on occasions may be allocated due to political and corporate preference rather
 than anticipated value.

- Government have long utilised independent agencies and regulatory bodies within the transport
 infrastructure framework. This has not only provided additional skillsets and knowledge but has
 also sped up reform and the implementation of change. GTA support such structures to be
 continued and expanded where practical.
- Due to the scale and complexity of the transport network utilised by its members, GTA support extensive regional and rural input into policy and strategy frameworks.

Recommendations:

- 6. A standard national approach is applied to supply chain related regulation and policy.
- 7. Supply Chain Funding is prioritised on economic value principles
- 8. Continued use of independent agencies and structural reform of the different government sectors within the supply change is required.

5.4 Infrastructure Funding Process

5.4.1 Roads

Government have expressed a view that the current process of raising road related funding through a crude fuel excise tax should be changed to a more measured and economically sustainable revenue raising process, such as a user-pay system.

GTA are aware this methodology has been under review and discussion for some time within government and industry bodies. However, it is apparent that gaining agreement on a model to implement is proving exceedingly problematic.

Difficulty in agreeing on a model is understandable due to the complexity required to operate such a model. GTA believe the social and community aspects of the introduction of economic rent collection on rural roads must be considered.

Given the majority of tonnes moving through the grain supply chain commences its journey on farm-access roads, prior to using all the other HMRR road categories to reach its destination, the impact of a road user tax may have severe consequences to grain growers and the grains industry supply chain.

GTA considers it imperative that government as part of the strategy consider and publish:

- Government policy in relation to the provision and funding model of all road types.
- The preferred model for the introduction of a new road funding model.
- Government position on Community Service Obligations (CSO) for rural transport infrastructure.

Austroads has recently published (June 2017) a Paper on Community Service Obligations for Road (<u>Community Service Obligations for Road</u>). GTA supports the underlying principles suggested within the paper and suggest these are included as part of any policy and strategy considerations.

GTA understand the proposed new road based usage tax will be a hypothecated tax, therefore any revenue raised is solely for maintaining and improving relevant transport infrastructure. As part of the design of

altered funding allocation arrangements, it is questioned whether the federal government will vary the existing allocation methodology, and importantly the oversight of funding to the 7 states, the Northern Territory and the 550 local councils. Whilst GTA has no formal view on these parameters this no doubt will require strong leadership and industry support if changes are contemplated.

5.4.2 Rail

Rail transport has historically supported the majority of the grain tonnage movement to export ports. This was due in part to federation government's strategy of developing rural industry off the back of rail transport. Unfortunately, in most regions the remaining "pioneer" rail networks have been underfunded for some time.

Due to a number of factors, including the funding shortfall, a modal shift has occurred with road being the beneficiary. Whether this modal change will continue, or can be reversed, is uncertain. However, as part of this strategic process GTA would encourage the Inquiry Panel to consider the benefit of replicating a similar network review and funding process (as articulated in the Austroads Paper) for the rural rail branch line network throughout Australia.

This process may provide a common methodology for measuring and considering the economic value of the two modes of freight. This could potentially provide a base for considering:

- The benefits of the coexistence of rural roads and rail,
- strategies to consider the future structure of rural supply chain networks based on solid economic principles and values, and
- Government policy on the value of CSO contributions being applied to the non-economic rural branch line rail track as well as rural roads.

GTA recommend that any consideration of funding within the below rail area is considered in conjunction with a review of existing below rail access regimes.

There are views that a national rail access regime may provide benefits. This regime could be consistent with the principles of the ACCC regulated framework that is applied to Australian Rail Track Corporation (ARTC) track. These views are based on this framework providing a consistent and transparent approach.

Mainline rail also has issues that require planning and investment to ensure the existing network operates to its full potential. This is especially in the areas of:

- pathway priority arrangements through congested metropolitan areas
- Restrictive chokepoints such as too few or inappropriate length 'passing loops'.

Recommendations:

- 9. Government clarify its role in the provision of transport infrastructure
- 10. Engage with stakeholders to finalise the new proposed road funding model.
- 11. Include the rural branch line network as part of the proposed road funding model and as part of this review consider an appropriate national rail access regime.
- 12. Review impediments to the efficient operation of the existing rail network.

5.5 Management of Change

The transport sector and especially the road network has been largely a service planned and provided by government. Government introduction of change, such as an economic market priced service for roads has the potential to place stress on rural focussed industry and communities.

Considerate management of the process of engaging with stakeholders is required. Similarly, any implementation of agreed strategy will require sustained effort and leadership.

5.6 Implementation

National regulatory and policy changes should be considered for implementation to remove or minimise specific state variances. This Inquiry should be encouraged to place a heavy focus on managing the implementation of any initiatives that flow from the strategy.

5.7 Consideration of Market Complexity Price Cycles and Drought

Global markets forces will at times depress value in the agricultural sector due to price variances in inputs and outputs. This volatility places pressure on private and government investment in rural industry. The agricultural sector and the grain industry in particular are of the view the cyclic nature of the industry may impact on government investment funding decisions.

It is important that Inquiry seek to understand adverse market cycles and downturn periods will occur in agriculture and as such a long term and balanced view of the demand and value of the grain industry is required when undertaking investment review and when considering changes to road based tax arrangements.

Recommendations:

- 13. Inquiry Panel and supporting staff must engage and understand the complexities of the grain supply chain and the global market influences.
- 14. Government must invest in managing implementation of any outcomes to ensure a consistent application without cross border variances.

6.0 Consolidated Questions

In addition to the body of this report GTA has addressed relevant questions from the discussion paper in Appendix 1.

7.0 Conclusion

GTA welcome this Inquiry and is committed to assisting with shaping the outcome to ensure the grains industry can continue to provide economic value to the nation as a whole.

Appendix 1 - Consolidated Questions

Consolidated Questions	Question	Response	
2.1 What is Moving, where, why & how	Grain with-in the Supply Chain	The grain industry is a heavy user of supply chain infrastructure for the task of moving product to the export and domestic markets. Components utilised include: All road classes Rail assets within 5 states Brorts and relevant aggregation zones Multiple storage locations across the grain producing areas including farm storage through to large BHC aggregation sites. All major container terminals	
	What is Moving	Australia produces on average 35mmt of grain. This moves through to the export (24-25mmt) and domestic markets (10-11mmt) via a mix of road and rail transport.	
	What changes are needed Data Gaps	See recommendations in the body of this Submission Industry supply chain data gaps include • Comparative economic supply chain cost analysis (potentially consider the CSIRO model) • Port and region based capacity and capability (within time buckets) forecasting • Comparative costing models to allow valuation of road and rail infrastructure	
2.2 Competiveness in the Australian freight sector	Competiveness in the Supply Chain	Addressed in section 4.0	
3.1 Urban Growth Pressures & 3.2 Port Corridor Pressures	Urban growth and Port Corridor pressures	Like all industry in Australia the grain industry is concerned with encroachment issues and efficiency in the important and critical transport corridors. Government must find a practical approach to issues such as the application of noise related night curfews.	
3.3 End to end Supply Chain Integration and Regulation	End to end supply chain integration	The grain industry is effective at moving product between transport modes. However, the existing funding of road and rail modes can make the comparative costs of the two modes difficult to distinguish. GTA supports a supply chain strategy and execution plan to ensure effective and efficient use of infrastructure and investment to facilitat trade and efficient movement of grain As discussed in the body of the report there are regulatory restrictions and differences in state and even local council regulation (and application of regulations) that hinders the effective interstate movements. Similarly, import regulations and cabotage arrangements hinder interstate shipping and the import of grain.	
	Empty Containers	The issue the grain industry faces with containers is the global reduction in food grade 20 ft containers. This is currently being managed through the use of 40 ft containers and a costly process of regrading inferior 20 ft containers up to food grade standard.	
4.2 Key Drivers of Change	Key Drivers of Change	As discussed in Section 5.7 the enquiry needs to understand the complexities the market and climatic conditions places on the infrastructure and planning processes within the Australian grain supply chain. Similarly, the grain supply chain operates different models in different geographic areas. These points of difference must be understood in any review. Understanding the differences and the key drivers maybe best facilitated through joint discussion and Scenario Planning.	
4.3 A National Freight Performance Network	National Freight Performance indicators	GTA consider performance indicators are essential within supply chains and would welcome an opportunity to discuss this further.	



Membership List as at 01 July 2017

Organisation	Contact	Website /Phone
Ordinary Member (Trading)		
Level A1 (over 7 Million Tonnes)		
Co-operative Bulk Handling Limited	Mr Jason Craig	cbh.com.au
Glencore Agriculture Pty Ltd	Mr Philip Hughes	glencoreagriculture.com.au
		2
Level A2 (5 - 7 Million Tonnes)		0
Level A3 (3 - 5 Million Tonnes)		
ADM Trading Australia Pty Ltd	Mr Darryl Borlase	adm.com
Cargill Australia Limited	Ms Penne Kehl	cargill.com.au
Graincorp Operations Ltd	Mr Klaus Pamminger	graincorp.com.au
•		3
Level A4 (1.5 - 3 Million Tonnes)		
Emerald Grain Pty Limited	Mr David Johnson	emeraldgrain.com
Nidera Australia Pty Ltd	Mr David Lengren	nidera.com.au
1. 1.72 (4.0. 4.7.24)		2
Level B1 (1.0 - 1.5 Million Tonnes) Bunge Agribusiness Australia Pty Ltd	Mr Chris Aucote	bunge.com/Agribusiness
Louis Dreyfus Company Australia Pty Ltd	Mr Robert Green	louisdreyfus.com.au
Estas Dreytus Company Australia I ty Eta	Wit Robert Green	2
Level B2 (500,000 - 1 Million Tonnes)		
Agrex Australia Pty Ltd	Mr Hiro Oda	agrexaustralia.com.au
Broadbent CHS Pty Ltd	Mr Justin Fay	broadbentgrain.com.au
Cofco Agri Australia Pty Ltd	Mr Josh Taylor	au.cofcoagrigrain.com
George Weston Foods Limited	Mr Mark O'Brien	gwf.com.au
Plum Grove Pty Ltd Ridley Agriproducts Pty Ltd	Mr Tony Smith Mr Michael Reeves	plumgrove.com.au agriproducts.com.au
Riverina (Australia) Pty Ltd	Mr Jon Mulally	riverina.com.au
Riverina (Austrana) I ty Etu	Wit 50th Mulany	7
Level B3 (250,000 - 500,000 Tonnes)		
Agracom Pty Ltd	Mr Joe Hallman	agracom.com.au
AGRIGRAIN	Mr Jeremy Brown	agrigrain.com
Arrow Commodities Pty Ltd	Mr Dominic Vanzella	arrowcom.com.au
Australian Grain Export Pty Ltd	Mr John Thiele	08 8832 2800
Centre State Exports Pty Ltd	Mr Jiling Loi	centrestateexports.com.au
Chinatex Australia Pty Ltd Lempriere Grain Pty Ltd	Mr Jiling Lai Mr Jonathan Holdsworth	o2 9957 2688 lemprieregrain.com.au
Riordan Grain Services	Mr Bradley Hogan	riordangrains.com.au
Robinson Grain Trading Co Pty Ltd	Mr Gary Robinson	robinsongrain.com.au
Special One Grain Accumulator	Ms Jaimee Carrigan	specialonegrain.com.au
United World Enterprises Pty Ltd	Mr Jimmy Liu	uwetypical.com
Wilman Carilan Physical	Mr. Matt Albian	awety picar.com

Mr Matt Albion

07 3713 8700

12

Wilmar Gavilon Pty Ltd

Ordinary Member (Trading) (contd)

A & B Grains Ptv Ltd

Level C (under 250,000 Tonnes)

A T Waterfield & Son Pty Ltd

A W Vater and Co
Adams Australia Pty Ltd
Agmark Commodities
Agri Om Australia Pty Ltd
Agri-Oz Exports Pty Ltd
Agriex Australia Pty Ltd

Agromin Australia Pty Limited

AGT Foods Australia Allied Pinnacle Pty Ltd AMPS Agribusiness Group

Associated Grain Auscott Ltd

Agrifoods Australia

AusiCan Commodities

Australian Choice Exports Pty Ltd

Australian Grain Growers Co-operative Limited

Australian Grain Storage

Australian Growers Direct Pty Ltd Australian Mungbean Company Pty Ltd

Avigrain Produce Baker Grain

Berriwillock Grain Storage Co-Operative Ltd

BFB Pty Ltd

Blairs Produce Company

Blue Ribbon Seed and Pulse Exporters

Boort Grain Co-Operative Broun and Co Grain Pty Ltd Bungulla Farming Pty Ltd C & S Trading Pty Ltd C K Tremlett Pty Ltd

Cameron Pastoral Company Pty Ltd Castlegate James Australasia Pty Ltd

Cleveland Agriculture Coorow Seeds COPRICE

Cremer Australia Pty Ltd

DA Hall and Co

Dalby Bio-Refining Limited

Dalgrains (Qld) Pty Ltd Darwalla Milling Co Pty Ltd Deacon Seeds Company Deckert Group Pty Ltd

Defiance Maize Products Pty Ltd Demeter Cormack Pty Ltd Donnellons Bulk Haulage Pty Ltd ED & F Man Grains Australia East Coast Stockfeed Pty Ltd

Elders Grain

Export Trading Group Australia Pty Ltd

Feed Central Pty Ltd Fellows Nominees Mr Chris Wolski abgrains.com.au
Mr Brad Waterfield 02 5282 2725

Mr Brad Waterfield03 5382 3725Mr Kim Vatervater.com.auMr Ian Mackadamsaustralia.com.au

Mr Richard Alcornagmark.com.auMr Kishore Bulchandaniagriom.com.auMr Francois Darcas03 9830 7021

Mr Joseph Khnessier 02 9232 0690 Mr Rob Anderson agrifoodsaustralia.com.au

Mr Rajni Patel agromin.com.au
Mr Peter Wilson agtfoods.com/australia
Mr Josh Lawrence alliedmills.com.au
Mr Simon McDougall ampsagribusiness.com.au

Mr Todd Jorgensen 07 4662 1999
Mr Peter Webb auscott.com.au
Mr Palwinder Singh ausican.com

Mr James Hunt australianchoiceexports.com.au
Mr Bruce McDonald aggcoop.com.au

Mr Bruce McDonaldaggcoop.com.auMr Matt Baileysunrice.com.auMr Tom Lucasausgrowersdirect.com.au

Mr Damien White australianmungbean.com.au
Mr Dennis Ward avigrain.com.au
Mr Richard Baker bakergrain.com.au
Mr Tony Bellinger moulameingrain.com

Mr Terry Brabinbfb.com.auMr Sean Blair02 6025 4600Mr Stephen Donnelly07 3363 8400Mr Tony Bellinger03 5455 2600

Mr Wal Brounbrounandco.com.auMr Brad Jones08 9637 1164Mr Craig Scholzscholzbh.com.auMr Andrew Tremlett08 8524 9050

Mr Ross Stephens 07 4671 4144 Mr Dominic Hogan castlegatejames.com.au

Mr Chris Hurwood 02 6756 5004
Mr Brian Pover coorowseeds.com.au
Ms Kirsty Cutter coprice.com.au
Mr Scott Haughton cremer.com.au

Mr Scott Haughton cremer.com.au
Mr Bruce Holden 07 4695 5777
dbrl.com.au

Mr Tobin Cherry dalgrains.com
Mr Gary Heidenreich 07 3822 0527
Mr Terry Deacon 07 4662 3217
Mr Chris Deckert deckerts.com.au

Mr Rodney Walker corson.co.nz
Mr David Oates 08 6389 0098
Mr Bill Donnellon 0428 136 483
Mr Jon Bucknall edfman.com
Mr Stuart Dolden ecsf.com.au

Mr Lachlan Allen elders.com.au
Mr Shayne Clark etgworld.com
Mr Tim Ford feedcentral.com.au
Mr Paul Fellows fellowsbulk.com.au

Page 2 of 7

Mr Michael Jones FertInvest Pty Ltd fertinvest.com Level C (under 250,000 Tonnes) cont. Mr Neil Findlay Findlays Barellan 02 6963 9246 Fletcher International Exports Pty Ltd Mr Kurt Wilkinson fletchint.com.au FREE Eyre Grain Pty Ltd Mr Mark Rodda free-eyre.com.au Golden Harvest Grain Exports Mr Chandru Hiremath goldenharvest.net.au Grain Direct Australia Mr Lyndon Benecke graindirect.com.au Grain Link (NSW) Pty Ltd Mr Paul Pearsall 02 6962 9500 Grain Link WA Pty Ltd Mr Andrew Goyder grainlink.com.au Grainforce Pty Ltd Mr Derek Larnach 02 6331 4880 Grainpro Pty Limited Ms Angela Bonfante grainpro.com.au GrainTrend Pty Ltd Mr Sanjiv Dubey graintrend.com **Greentree Farming** Mr David Brown 02 6751 1228 GV Grain & Fodder Ms Joanne Harry 03 5828 3063 Hanlon Enterprises Grain Mr Peter Gerhardy 02 6924 1781 Harberger's Farm Supplies (Trading) Pty Ltd Mr Reece Harberger harberger.com.au Hassad Australia Operations Company Pty Ltd Ms Terrie Morgan 02 9900 3700 Iloura Resources Pty Ltd Mr Hans Hol iloura-resources.com Independent Grain Handlers Pty Ltd Mr Brad Bryant igh.net.au Irwin Stockfeeds Mr Bryan Irwin irwinstockfeeds.com.au Itochu Australia Ltd Mr Justin Swan www.itochu.com.au J K International Pty Ltd Mr Sandeep Mohan jki.com.au J W Koek & Company Mr Brian Algate 07 3341 4548 Mr Adrian Moule James Stock Feed and Fertilizer Pty Ltd jamesstockfeed.com.au Jerilderie Grain Storage & Handling Mr David Barlow 03 5886 0344 KB Agri Services Pty Ltd Mr Karl Bliss 07 4634 4320 K M & W M Kelly & Sons Mr Matt Kellv kellygrains.com.au Ms Emma Tonkin Kangaroo Island Pure Grain Pty Ltd kipuregrain.com Kennett Rural Services Pty Ltd Mr Andrew Kennett kennettrural.com.au Lachlan Commodities Pty Ltd Mr Tony Cogswell 02 6851 2077 Laharum Bulk Handling Co Mr Donald Carter 03 5381 2666 Lake Grain Pty Ltd Mr Derek Davis lakegrain.com.au Mr Garry Lane Lane Grain Pty Ltd 02 6887 3309 Laragon Almond Processors Pty Ltd Mr Mark Webber laragon.com.au Laucke Flour Mills P/L Mr Roger Laubsch laucke.com.au Lawson Grains Pty Ltd Mr Angus Blair lawsongrains.com LDC Enterprises Australia Pty Ltd Mr Richard Porter 07 3253 5999 LPC Trading Pty Ltd Mr Simon Langfield 02 6383 7222 Malteurop Australia Pty Ltd Mr Jack King 03 5277 1950 **Matthews Transport and Grain Traders** Mr Neville Matthews 08 9831 1021 Max Grains Pty Ltd Mr Jack Fahy maxgrains.com.au MC Croker Pty Limited Mr Greg Carroll crokergrain.com.au McNaughts Grain & Fertilizer Pty Ltd Mr Daniel McNaught mcnaughts.com Melaluka Trading Pty Ltd Mr Simon Pritchard melalukatrading.com.au Mellco Ptv Ltd Mr Steve Mellington 0419 867 971 Moulamein Grain Co-Operative Ltd Mr Tony Bellinger moulameingrain.com Mountain Industries Pty Ltd Mr Bill Law mountainindustries.com.au Moxey Farms Pty Limited Mr Peter Philipzen 0407 103 158 MSM Milling Pty Ltd Mr Peter MacSmith 02 6364 5999 Mr Peter Hassall Murrumbidgee Grains Pty Ltd 02 6937 9100 Namoi Cotton Co-Operative Mr Shane McGregor namoicotton.com.au Nandaly Grain Co-Operative Ltd Mr Tony Bellinger 03 5078 1217 Network Grains Pty Ltd Mr Craig Dennis 07 4637 8500 Newcastle Agri Terminal Pty Ltd Mr Jock Carter 02 4962 4006 Northern Riverina Grains Pty Ltd Mr Tony Bellinger 03 5032 2553

Mr Peter Brick

Mr Malcolm Berry

oomaenterprises.com.au

03 5720 8500

OOMA Enterprises NSW Pty Limited

Origin Grain Pty Ltd

Level C (under 250,000 Tonnes) cont.

PeaCo Mr Shane Wall 03 5497 1766 Pearson's Grain Pty Ltd Mr Darren Pearson pearsonsgroup.com.au Peters Commodities Pty Ltd Mr Michael Oxley petcom.com.au Phoenix Global Australia Pty Ltd Mr Jogesh Virk phoenixcommodities.com.au Premium Grain Handlers P/L Mr John Orr pgh.com.au Preston Grain Mr Andrew Kell 02 6977 1733

Pulse Association of the South East (PASE) Inc Ms Leanne Burr 08 9071 3655

Mr Richard Black Quadra Commodities Pty Ltd quadra.com

Quattro Ports Mr Dene Ladmore quattroports.com.au

Quirindi Grain & Produce Mr John Webster 02 6746 1911 Reid Stockfeeds Pty Ltd Mr Ian Reid reidstockfeeds.com.au

rhodiumresources.com Rhodium Resources Australia Pty Ltd Mr Mark Fitzgerald

Rivalea (Australia) Pty Ltd - Animal Nutrition Mr Andrew Philpotts rivalea.com.au Mr Lachlan Herbert riverinaoils.com Riverina Oils & BioEnergy Pty Ltd

Roty Grain Store Mr Brian Newman 02 6988 8221

Mr Tim Ruddenklau Ruddenklau Grain Pty Ltd 08 8842 1314 Rural Logic (Aust) Pty Ltd Mr Michael Wood rurallogic.com.au

SANWA Pty Ltd Mr Charles Emerson sanwa.com.au Seedhouse Tasmania Mr Matthew Crane seedhouse.com.au Shannon Bros Bulk Haulage Mr Clayton Shannon 03 5390 2264

Silo Bag Grain (NSW QLD) Pty Ltd Ms Lesley Kilby 02 6847 1788 Societa Cofica Pty Ltd Mr Dia Ram Sharma societacofica.com.au Mr Simon Pritchard

Southern Ark Storage Pty Ltd arkstorage.com.au Southern Cotton Trading Pty Ltd Mr Chris Veness 02 69 552 779

Ms Alicia Dunbar Southern Cross Agricultural Exports P/L southerncrossag.com.au Mr Campbell Brumby Southern Grain Storage Pty Ltd 03 5267 2351

Southern Stockfeeds (Operations) Pty Ltd Mr David Jemmet 03 5437 8295 Spagricon Australia Pty Limited Mr Jiger Kotecha spagricon.com.au

Standard Commodities Australia Pty Ltd Mr Michael Betar stancom.com.au

Sumitomo Australia Ptv Ltd Mr Akira Yabuuchi sumitomocorp.com.au **Summer Hill Grains** Mr Barney Hughes 0428 694 363 SunPork Farms Feed Mills Mr Bjorn Ludvigsen 08 8532 4434

Tasmanian Agricultural Producers Pty Ltd Mr David Skipper tasagproducers.com.au tasstockfeed.com.au TSS Grain Mr Trevor Macleod

Thallon Grains Pty Ltd Mr Andrew Earle 02 6756 5004 Twynam Pastoral Company Ms Lesley Heidtman twynam.com

Unigrain Pty Ltd Mr Ervin Leong unigrain.com.au Mr Mark Thiele

Unique Grain Management Pty Ltd uniquegrain.com.au W B Hunter Ptv Ltd Mr Stewart Coombes 03 5821 5744 Mr Geoff Hammon Ward McKenzie Pty Ltd mckenziesfoods.com.au

WHG Oceania Pty Ltd Gesheng Shen 02 8040 3030 Whyalla Beef Pty Ltd Mr Gino De Stefani whyallabeef.com.au Wilken Grain Mr Richard Wilken wilkens.com.au Wimpak Pty Ltd Ms Jo Cameron wimpak.com.au

WW Agri Pty Ltd Mr Steve Sloss wwagri.com.au XLD Grain Pty Ltd Mr Lachie Stevens xldgrain.com.au

Yenda Prods Grain Pty Ltd Mr Luke Mancini 0437 512 322

155

Transport Operator

Gehrke Grains and Transport Pty Ltd Mr Julian Gehrke 07 5465 6695 Hamilton Contracting (NSW) Pty Ltd Ms Jodie Hamilton hamiltoncontracting.com.au Wakefield Grain Export Services Mr John Gray wakefields.com.au

Broker

0 Large

Medium

Fox Commodities Mr Paul Cochrane foxcommodities.com.au Grain Brokers Australia Mr Jeff Winspear grainbrokers.com.au Horizon Grain Brokers Ptv Ltd Mr Ash Munro horizongb.com.au Igrain.com.au Pty Ltd Mr Tom Roberts igrain.com.au INTL FCStone Pty Ltd Mr Brett Cooper intlfcstone.com McDonald Pelz Australia Mr Peter Geary mcdonaldpelz.com **Perkins Commodity Brokers** Mr Craig Perkins 03 9645 6846 Teague Australia Pty Ltd Mr Tim Teague teague.com.au Southern Aurora Markets Mr Pat Cogswell samarkets.com.au

Sole Operator

A C Grain Mr Adam Clarke 0400 065 763 **ACCB** Australia Mr Andy Cunliffe 0455 105 300 AgLink - CMS Mr Justen Schofield aglinkcms.com.au Allied Grain Pty Ltd Mr Angus Wettenhall alliedgrain.com.au Cereal Milling Services Pty Ltd Mr Michael Moss 02 4323 9339 Cogeser (Australia) Pty Ltd Mr Robert Luetolf cogeser.com.au Farm Tender Mr Matt Henke farmtender.com.au **Knight Commodities** Mr Chris Groat 07 4671 5221 Link Brokering Mr Dion Costigan linkbrokering.com.au Lotema Pty Ltd Mr Todd Lees lotema.com.au Mallon Commodity Brokering Mr Ian Mallon mcbrokering.com Quest Commodities Pty Ltd Ms Jayne Barker questcommodities.com.au Shearwater International Ptv Ltd Mr Don Cattanach 07 3324 9088 Wimmera Mallee Grain Services Mr Rodney Edgerton egrainservices.com.au Woodside Commodities Ptv Ltd Mr Hamish Steele-Park woodcomm.com.au

15

Corporate

Large

Mr Kristen Hopkins asx.com.au/grainfutures **ASX Limited** Australia And New Zealand Banking Group Mr Ian Hanrahan anz.com.au Australian Grain Technologies Pty Ltd Mr Haydn Kuchel agtbreeding.com.au Commonwealth Bank of Australia Mr Tom Barraket commbank.com.au Ms Elizabeth Owens Symbio Laboratories symbiolabs.com.au

au.sgs.com

Medium

SGS Australia Pty Ltd

Agfarm Pty Ltd Mr Ron McCalman agfarm.com.au Agrifood Technology Pty Ltd Ms Doreen Fernandez 03 9742 0589 Agrisk Management Pty Ltd Mr Brett Stevenson 02 9499 4199 **AMSPEC** Mr Lee Shilvock amspecgroup.com Australian Superintendence Company Mr Andrew Parry 07 3391 8640 Commodity Inspection Services (Australia) Pty Ltd Mr Mathew Conoulty commodityinspection.com.au Foss Pacific Pty Ltd Mr Simon Kirkman foss.com.au Holding Redlich Mr Geoff Farnsworth holdingredlich.com Holman Fenwick Willan Mr Stephen Thompson hfw.com Intertek Mr Ben Jones intertek.com Merricks Capital Pty Limited Mr Adam Davis merrickscapital.com NZX Australia (ACF, PFA) Mr Ron Storey nzx.com SBA Law Mr Jeremy Rosenthal sbalaw.com

Mr Scot Paterson

Page 5 of 7

Corporate (cont.)

Small

Advance Trading Australasia Mr Andrew Woodhouse
Ag Scientia Pty Ltd Mr Lloyd George
AvantAgri Australia Pty Ltd Mr Peter Woods
Clear Grain Exchange Mr Nathan Cattle
CloudBreak Grain Marketing Pty Ltd Mr Ed Scamps
Basis Commodities Pty Ltd Mr Chris Whitwell ba

Delta Agribusiness Pty Ltd
Direct Commodities Pty Ltd
EP Integrated Commodities Pty Ltd
Farmanco Marketing Pty Ltd
FarMarCo Australia Pty Ltd
Finesse Solutions Pty Limited

Flexi Grain

Goldstar Commodities

Grainx

HarvestCheck Pty Ltd

Hay Plains Grain Storage Pty Ltd IKON Commodities Pty Ltd

MarketAg Pty Ltd

McMullen Consulting Pty Ltd

Mirfak P/L

Murray Goulburn Trading Pty Ltd

OMIC Australia Pty Ltd

Perten Instruments Australia Pty Ltd Pinnacle Commodities Pty Ltd Planfarm Marketing Pty Ltd Primal Foods Group Rise Agribusiness Pty Ltd

Rural Directions Pty Ltd SGA Solutions Pty Ltd

TE Storage & Logistics Pty Ltd

Ten Tigers

advance-trading.com.au 03 9598 1980 avantagri.com.au cleargrain.com.au 08 8388 8084 basiscommodities.com.ay Mr Michael Parry 02 6772 0000 Mr Hamish Robertson directcommodities.com.au Ms Tracey Lehmann 08 8627 2304 Mr Donald McTaggart farmanco.com.au Mr Robert Imray 07 4637 6400 Mr Malcolm Finlayson 02 9872 9270 Mr Jarrod Tonkin flexigrain.com.au Mr Geoff Webb goldstarcommodities.com.au Mr Chris Hood grainx.com.au Mr Stephen Schumacher 0418 199535 Mr Ron Harris 0404 444 600 Mr Simon Clancy ikoncommodities.com.au Mr Mark Martin 02 6747 1590 Mr Gerard McMullen 03 8300 0108 Mr Mark Murphy mirfak.com.au Mr Gerard Murphy 03 5862 2799 Mr Yasuhide Okumura omicaustralia.com.au Mr Raul Ovelar 02 9870 3400 Mr Rod Buckle pinnaclecommodities.com.au Mr Jerome Critch planfarm.com.au Mr Peter Longhurst 02 8011 4182

34

International Affiliate

CIS - Commodity Inspection Services Mr Paul Schweitzer cis-inspections.com
CCIC Australia Pty Ltd Mr Isherwood Feng 02 9580 3212

Mr Ian Dalgliesh

Mr Chris Heinjus

Mr David Hudson

Mr Tom Hage

Mr Chris Tonkin

2 9580 3212 **2**

riseagri.com.au

tentigers.com.au

03 5428 4990 08 8762 2188

ruraldirections.com

Industry Association

Grain Growers Limited D. McKeon/M. Southan graingrowers.com.au Grain Industry Association of WA Ms Larissa Taylor giwa.org.au Grain Producers Australia Ltd Mr Andrew Weidemann grainproducers.com.au NSW Farmers Association Mr Robert Hardie 02 8251 1827 Victorian Farmers Federation Mr Stephen Sheridan 03 9207 5555

5

Merchant Association

Grain Industry Association of SA Ms Rebecca Freeman 0414 844 425
Grain Industry Association Of Victoria Mr Colin Peace giav.com.au
Grain NSW Inc Ms Joanne Ware grainnsw.com.au
Queensland Agricultural Merchants Inc. Mr John Francis qam.org.au

Life Members

Mr Mervyn May Mr Christopher Kelly Mr Geoff Honey (*Posthumously awarded*) Retired K M & W M Kelly & Sons Former GTA CEO Awarded 1998 Awarded July 2015 Awarded July 2016

3